Community Futures Wood Buffalo Financial Statements March 31, 2022 To the Members of Community Futures Wood Buffalo:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian accounting standards for not-for-profit organizations and ensuring that all information in the annual report is consistent with the statements. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Board of Directors and Finance Committee are composed entirely of Directors who are neither management nor employees of the Organization. The Board is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial information included in the annual report. The Finance Committee has the responsibility of meeting with management and external auditors to discuss the internal controls over the financial reporting process, auditing matters and financial reporting issues. The Committee is also responsible for recommending the appointment of the Organization's external auditors.

MNP LLP is appointed by the members to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Committee and management to discuss their audit findings.

July 27, 2022

signed by "Pamela Ramrup"

Pamela Ramrup, Executive Director



To the Members of Community Futures Wood Buffalo:

Qualified Opinion

We have audited the financial statements of Community Futures Wood Buffalo (the "Organization"), which comprise the statement of financial position as at March 31, 2022, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2022, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

During the year, the Organization issued loans as part of the Regional Relief and Recovery Fund ("RRRF") program. Due to the associated terms and conditions, the valuation of the RRRF loans is not susceptible to satisfactory audit verification. Accordingly, verification of the RRRF loans was limited to their existence based on the amounts recorded in the records of the Organization. Therefore, we were not able to determine whether any adjustments might be necessary to loan impairment provision and excess (deficiency) of revenues over expenses for the years ended March 31, 2022 and 2021, and loans receivable and repayable RRRF loans as at March 31, 2022 and 2021 and net assets as at April 1 and March 31 for both the 2022 and 2021 years. Our audit opinion on the financial statements for the year ended March 31, 2021 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Other Information

Management is responsible for the other information. The other information comprises the information, other than the financial statements and our auditor's report thereon, in the Annual Performance Report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We obtained the Annual Performance Report prior to the date of this auditor's report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditor's report.



As described in the Basis for Qualified Opinion section above, we were unable to obtain sufficient appropriate evidence about the valuation of the RRRF loans. Accordingly, we are unable to conclude whether or not the other information is materially misstated with respect to this matter.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Fort McMurray, Alberta

MNPLLP

July 27, 2022

Chartered Professional Accountants



Capital Fund 202 - 818,405 - 592,264 - 14,753 14,753 6,904,522 14,753 6,904,522 - 29,782 - 27,663 - 5,433,265 14,753 6,904,522 - 29,782 - 27,663	Communi RRRF Loan 75,867 - (46,040) 29,827 - 4,165,000 - - - - - - - - - - - - - - - - - -	Loan Investment Fund - 434,530 - 26,282 - (100,461) 360,351 - 1,046,073 - 1,046,073 - 37,663 37,663	PrairiesCan Conditionally Repayable EDP Fund 183 - 203,441 272,447 - 60,424 - - - - - - - - - - - - - - - - - -	Prairies Can Conditionally Restment Investment - - - - - - - - - - - - - - - - - - -	PrairiesCan Non- repayable Investment 217,081 592,264 425 - (107,672) 702,098 863,866 863,866	General Fund 22,104 10,147 5,949 (264,684) (223,635) - (223,635) - (223,635) - 29,782 -	Assets Current Cash and cash equivalents (Note 3) Marketable securities Accounts receivable Goods and services tax receivable Prepaid expenses Inter-fund receivable (payable) Loans receivable (Note 4) Loans receivable (Note 5) Liabilities Current Accounts payable and accruals Deferred revenue (Note 6)
S Wooc As at N As at N 37,037 5,949 2,849 1,456,504 1,456,504 14,753 5,433,265 6,904,522 6,904,522 5,7,445 67,445 500,000 4,165,000	tement of F Capital Fund - - - - - - - - - - - - - - -	RRRF Loan As at March 31, 2022 75,867 - 818,405 1,007,63 - - 592,264 573,067 - - 37,037 425,600 - - 1,456,504 2,019,418 (46,040) - 5,433,265 4,763,067 - 14,753 14,753 22,278 4,165,000 - 5,433,265 4,762,748 - 14,753 6,904,522 6,804,449 - - 29,782 60,818 - - - 29,782 60,818 - - - 29,782 60,818 - - - 29,782 91,907 - - - 500,000 500,000 - - - 57,445 91,907 - - - 567,445 591,907 - - - 567,445 591,907 - - 567,445 <	Commu ment 282 - - - - - - - - - - - - - - - - - -	Loan Investment Fund - 26,282 - (100,461) 360,351 - 1,046,073 1,406,424 - 37,663 - 37,663 -	Prairies Can Conditionally Repayable EDP Fund Loan Investment Fund- Fund- Fund- Investment Fund- Fund- Investment Fund- Fund- Fund- Investment Fund- Investment Fund- Investment Fund- Investment Fund- Investment Fund- Investment Investment Fund- Investment Invest	PrairiesCan Conditionally Repayable PrairiesCan Conditionally Conditionally Repayable Loan Investment Fund - 68,823 434,530 - 183 26,282 - 183 26,282 315,416 272,447 360,351 315,416 272,447 360,351 - - - - 60,424 1,046,073 - - - - - - - - - - - - - - - 315,416 332,871 1,406,424 300,000 200,000 - - - - - - - - - - - - - - - - - - - - - - - - - - - -	PrairiesCan repayable Investment Investment Investment FundPrairiesCan Repayable Conditionally Conditionally Repayable S2,264Loan Repayable S2,264217,081 52,264-68,823 52,264434,530 52,264217,081 52,264-183 532,264203,441(100,461)702,098315,416272,447 532,871360,351 532,871360,351161,768863,866315,416332,871 532,8711,406,424300,000200,000300,000200,00037,663300,000200,00037,663

The accompanying notes are an integral part of these financial statements

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Statement of Financial Position As at March 31, 2022	Community Futures Wood Buffalo
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6,804,446	14,753 6,904,522 6,804,446	14,753	4,194,827	1,406,424	332,871	315,416	863,866	(223,635)	
2,563,767	14,753 2,172,077 2,563,767	14,753	29,827	1,368,761	132,871	15,416	863,866	(253,417)	
(54,306) 2,595,794 22,279	(253,417) 2,410,741 14,753	- - 14,753	- 29,827 -	- 1,368,761 -	- 132,871 -	- 15,416 -	863,866 -	te 10) (253,417) - -	Net Assets General Fund Loan Investment Funds <i>(Note 10)</i> Capital Fund
2020	2021	Loan Fund Capital Fund	RRRF Loan Fund	Loan Investment Fund - WBRLPP	PrairiesCan Conditionally Repayable EDP Fund	PrairiesCan Conditionally Repayable Investment Fund	PrairiesCan Non- repayable Investment Fund	General Fund	

Approved on behalf of the Board

signed by "Jason Vargo" Director

signed by "Bill MacLennan" Director

		Loan Investment	airiesCan PrairiesCan Non- Conditionally PrairiesCan epayable Repayable Conditionally	airiesCan PrairiesCan Non- Conditionally epayable Repayable	airiesCan Non- epayable
Community Futures Wood Buffalo Statement of Operations For the year ended March 31, 2022	Commun				

	General Fund	PrairiesCan Non- repayable Investment Fund	PrairiesCan Conditionally Repayable Investment Fund	PrairiesCan Conditionally Repayable EDP Fund	Loan Investment Fund - WBRLPP	RRRF Loan Fund	Capital Fund	2022	2021
Revenue Business support program grants	8,780	·		ı	·			8,780	779,583
PrairiesCan contribution	210 063					115 000		280 121	100 210
(INULE D), (INULE I I) Interest income	219,903 4 117	13 695		- 11 202	- 83 739	- 10,020		434,903	490,040 195 323
Other income	79 447	8.251	1		7,492		1	95.190	71,895
RMWB - Community Impact Grant	64.546	01,0	I	ı	-	ı	ı	64,546	45.315
Gain on capital asset disposal	1						286	286	
Total Revenue	476,853	21,946		11,292	91,231	115,020	286	716,628	1,582,656
Expenses									
Amortization	· ·	1	1	1	1	1	4,951	4,951	6,861
Computer		ı	ı	ı		ı		•	5,116
Bank charges and interest	3,944	490	ı		ı	272		4,706	5,442
	2,822	I	I	ı	I	I	ı	2,822	2,669
Loan impairment provision (<i>Note 5</i>)	ı			ı	28 428		ı	28.428	73 065
Meals	5,192	ı	ı	ı		ı		5,192	5,101
Office	24,459	ı	ı	ı	ı	ı	ı	24,459	28,204
Professional fees	460,463	456	ı	ı	3,906	65,102		529,927	811,347
Rent	38,680			ı				38,680	23,612
Repairs and maintenance	1,860	ı	ı	ı	ı			1,860	5,141
Salaries and benefits	301,722				106,171	19,717		427,610	507,692
Training and education	3,817							3,817	2,448
Telephone	13,053		ı	ı	ı			13,053	9,123
Travel	14,090							14,090	5,599
	878,825	946	1		138,505	85,091	4,951	1,108,318	1,507,518
Excess (deficiency) of revenue over	(401.972)	21 000		11.292	(47.274)	29,929	(4.665)	(391,690)	75 138

The accompanying notes are an integral part of these financial statements

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Community Futures Wood Buffalo Statement of Changes in Net Assets For the year ended March 31, 2022

2,563,767	2,172,077	14,753	29,827	1,368,761	132,871	15,416	863,866	(253,417)	Net assets (deficit), end of year
				(200,000)				200,000	Transfers (Note 10)
ı		(2,861)						2,861	Disposal of capital assets
75,138	(391,690)	(4,665)	29,929	(47,274)	11,292		21,000	(401,972)	Excess (deficiency) of revenue over expenses
2,488,629	2,563,767	22,279	(102)	1,616,035	121,579	15,416	842,866	(54,306)	Net assets, beginning of year
2021	2022	Capital Fund	RRRF Loan Fund	Loan Investment Fund - WBRLPP	PrairiesCan Conditionally Repayable EDP Fund	PrairiesCan Non- repayable Investment Fund	PrairiesCan Conditionally Repayable Investment Fund	General Fund	

Community Futures Wood Buffalo

Statement of Cash Flows

For the year ended March 31, 2022

Cash provided by (used for) the following activities Operating Excess (deficiency) of revenue over expenses Amortization Loan impairment provision Unrealized gain on marketable securities Changes in working capital accounts Accounts receivable Goods and services tax receivable Prepaid expenses Accounts payable and accruals Deferred revenue		
Operating Excess (deficiency) of revenue over expenses Amortization Loan impairment provision Unrealized gain on marketable securities Changes in working capital accounts Accounts receivable Goods and services tax receivable Prepaid expenses Accounts payable and accruals Deferred revenue		
Excess (deficiency) of revenue over expenses Amortization Loan impairment provision Unrealized gain on marketable securities Changes in working capital accounts Accounts receivable Goods and services tax receivable Prepaid expenses Accounts payable and accruals Deferred revenue Financing	(
Amortization Loan impairment provision Unrealized gain on marketable securities Changes in working capital accounts Accounts receivable Goods and services tax receivable Prepaid expenses Accounts payable and accruals Deferred revenue	(391,690)	75,138
Loan impairment provision Unrealized gain on marketable securities Changes in working capital accounts Accounts receivable Goods and services tax receivable Prepaid expenses Accounts payable and accruals Deferred revenue	4,951	6,861
Unrealized gain on marketable securities Changes in working capital accounts Accounts receivable Goods and services tax receivable Prepaid expenses Accounts payable and accruals Deferred revenue Financing	28,428	73,065
Accounts receivable Goods and services tax receivable Prepaid expenses Accounts payable and accruals Deferred revenue	(7,905)	(36,798)
Accounts receivable Goods and services tax receivable Prepaid expenses Accounts payable and accruals Deferred revenue	(000.040)	110.000
Accounts receivable Goods and services tax receivable Prepaid expenses Accounts payable and accruals Deferred revenue	(366,216)	118,266
Goods and services tax receivable Prepaid expenses Accounts payable and accruals Deferred revenue	200 570	(202 700)
Prepaid expenses Accounts payable and accruals Deferred revenue	388,572	(383,760)
Accounts payable and accruals Deferred revenue	5,346	(5,657)
Deferred revenue	(1,033)	126
Financing	(31,036)	8,987
	6,580	(13,438)
	2,213	(275,476)
Advances of repayable RRRF loans	516,222	3,648,776
Investing		
Purchase of capital assets	-	(7,844)
Proceeds on disposal of capital assets	2,575	(.,,
Net advances of loans receivable (Note 12)	(698,944)	(2,858,054)
Net purchase of marketable securities	(11,292)	(12,833)
	(11,232)	(12,000)
	(707,661)	(2,878,731)
Increase (decrease) in cash resources	(189,226)	494,569
Cash resources, beginning of year	1,007,631	513,062
Cash resources, end of year	818,405	1,007,631